

PERSONNEL COMMISSION

AGENDA OF REGULAR MEETING

Wednesday, January 12, 2022 - 5:30 P.M. 37230 37th Street East, Room 125 Palmdale, CA 93550

The Personnel Commission is committed to public input and participation in Personnel Commission meetings in a manner that is consistent with guidance provided by our county public health official. Anyone attending the meeting in person (limited capacity) will be required to wear a face covering for the duration of the meeting until otherwise advised.

In compliance with the American with Disabilities Act, if special assistance is required to participate in this meeting, contact the Personnel Commission Office at 661-285-2902. Notification 48 hours prior to the meeting will enable the Commission to make reasonable arrangements to ensure accessibility to this meeting.

Pursuant to Government Code 54954.2 (a) (1), the District is required to make documents (revised or otherwise) distributed to the Personnel Commission within 72 hours of a meeting, simultaneously available for public review, provided such documents are not otherwise exempt from public disclosure. Such documents will be available may for review at the Personnel Commission Office.

CALL TO ORDER

PLEDGE OF ALLEGIANCE TO THE FLAG

ROLL CALL: Mrs. Deneese Thompson, Chairperson

Mr. Dale Speights, Vice Chairperson Mrs. Kathleen Duren, Commissioner

I. PRELIMINARY BUSINESS

ACTION

A. Approve Meeting Minutes - December 8, 2021

24-21/22

II. PUBLIC COMMENTS

- A. Comments Concerning Items on the Agenda
- B. Comments Concerning Non-Agenda Items

III. CONSENT AGENDA

Actions proposed for the Consent Agenda are items consistent with adopted rules and regulations of the Personnel Commission and are deemed routine in nature. They will be acted upon in one motion, without discussion, unless members of the Personnel Commission, staff, or a member in the audience requests an items removal. The item will be removed from the motion to approve and will be discussed immediately following the Consent Agenda.

A. Approve Consent Agenda

ACTION

 Ratification of Eligibility Lists (Substitute, Open, Promotional Recruitments) 25-21/22

- 2. Nullification of Eligibility Lists
- 3. Ratification of Transfers

IV. NEW BUSINESS

ACTION

A. Approve Revision to Personnel Commission Rules and Regulations Chapter 4, Section 4, Item 6.18 – Transfer 26-21/22

B. Approve Attendance - 2022 CSPCA Conference

27-21/22

V. INFORMATION/COMMENTS

- A. Quarterly Review of Operational Expenses
- B. Classified Update
- C. Comments from Director
- D. Comments from Commissioners

VI. RECESS TO CLOSED SESSION

- A. With respect to every item of business to be discussed in closed session, pursuant to Government Code, Section 54957.
 - 1. Confidential/Personnel Matters

VII. RECONVENE TO OPEN SESSION

VIII. REPORT OUT ANY ACTIONS TAKEN IN CLOSED SESSION

- A. With respect to every item of business to be discussed in closed session, pursuant to Government Code, Section 54957.
 - 1. Confidential/Personnel Matters

IX.	DATE/TIME OF	NEXT PERSONNEL	COMMISSION MEETING:	February 9). 2022 at 5:30 P.M.
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OPEN SESSION ADJOURNMENT	P.M
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Personnel Commission Meeting of the Palmdale School District

Minutes of December 08, 2021 Regular (Virtual) Meeting

Zoom Meeting ID: 963 710 18865

CALL TO ORDER Commissioner Thompson, Chairperson, called the meeting to order at

6:00 PM, followed by the Pledge of Allegiance led by Kathleen Duren.

MEMBERS PRESENT Mr. Dale Speights, Chairperson

Mrs. Kathleen Duren, Vice-Chair

Mrs. Deneese Thompson, Commissioner

STAFF PRESENT Ms. Mary Theus, Director, Personnel Commission

PRELIMINARY BUSINESS

ORGANIZATIONAL PROCEDURE

Commissioner Speights was nominated and approved as Chairperson for the 2022 year. Commissioner Duren motioned with a second by Commissioner

Thompson. Duren-aye; Speights-aye; Thompson-aye

Commissioner Duren was nominated and approved as Vice-Chairperson for the 2022 year. Commissioner Speights motioned with a second by Commissioner

Thompson. *Duren-aye; Speights-aye; Thompson-aye.*

APPROVAL OF MEETING

MINUTES

Commissioner Duren motioned to approve the minutes recorded for the

November 10, 2021 regular meeting, with Commissioner Thompson providing a

second. The motion carried by unanimous vote.

Duren-aye; Speights-aye; Thompson-aye.

PUBLIC COMMENTS

AGENDA ITEMS

There were no comments concerning agenda items.

PUBLIC COMMENTS

NON-AGENDA ITEMS

There were no comments concerning Non-Agenda items.

CONSENT AGENDA

Commissioner Duren motioned to approve the Consent Agenda as presented, with Commissioner Thompson providing a second. The motion carried by

unanimous vote. Duren-aye; Speights-aye; Thompson-aye

NEW BUSINESS

APPROVE INNITIAL SALARY PLACEMENT FOR FISCAL SERVICES ADMINISTRATOR Commissioner Thompson motioned with a second by Commissioner Duren, to approve the proposed initial salary placement for the new Fiscal Services Administrator, Ms. Lisa Jehlicka, at step 3 of the appropriate salary schedule. Ms. Theus explained that this was a difficult recruitment with three posting periods to attract qualified candidates. The motion carried by unanimous vote. *Duren-aye; Speights-aye; Thompson-aye.*

Personnel Commission Meeting Minutes of December 08, 2021 Page 2

AGENDA REPORTS

SECOND READING OF PROPOSED REVISION TO P.C. RULES: Chapter 4, Section 4, Item 6.18 The second reading was presented for open discussion. Commissioner Duren asked for clarification regarding the language requiring a satisfactory evaluation in order for a classified employee to be eligible for transfer. Ms. Theus explained that this is existing language in the collective bargaining agreement ("CBA") that is currently adhered to. Commissioner Duren expressed concern stating the language is not beneficial to employees. She said there are valid reasons that an employee with an unsatisfactory evaluation should be allowed transfer opportunities. She gave an example where an assignment may not be a good fit for the employee, such as elementary versus middle school or there may be differences in the temperament of supervisors and the employee which can cause an unsatisfactory evaluation. Commissioner Duren stated the proposed revision is fine, but she would like to exclude this particular language from the PC rules. Commissioners Thompson and Speights were in support of the omission.

Ms. Theus reminded the Commission that the CBA supersedes the Personnel Commission rules; therefore, the practice will continue despite exclusion from the PC rules. She noted the comments and stated the item will be brought back for adoption at the next meeting.

INFORMATION/COMMENTS

CLASSIFIED UPDATE

Ms. Theus distributed the Classified Update and reported the activities performed by the Personnel Commission staff. She also shared some significant issues occurring in the technology lab that have affected test candidates and are causing delays in the testing schedules. The Technology team has been diligent in their attempts to troubleshoot the issues. Because the malfunctions are not consistent and changing daily, it will not be a simple and quick fix. Until the issues are resolved, the PC staff is using paper tests with Scantron answer sheets

Ms. Theus mentioned the District's participation in the Palmdale Holiday Parade that will be held on December 11 at 10:00 a.m. starting on the East side of Palmdale. She wished everyone a safe and joyous winter break.

COMMENTS FROM COMMISSIONERS

Commissioner Duren echoed Ms. Theus' comment and hopes everyone takes a well-deserved rest. She knows that everyone is stressed to the max and hopes employees take time to enjoy their family. She shared her appreciation of the PC staff and recognized the team for handling all of the work that is managed through the office.

Commissioner Thompson acknowledged the work load that employees are carrying, and she knows how hard and stressful it has been at every site. She appreciates the effort to keep things going. She also mentioned her appreciation of the work done in the PC Office.

Commissioner Speights shared his visit at a school site and that he saw the stress on everyone's face. He also recognized everyone for their hard work, and encouraged everyone to take some time for themselves during the break.

CLOSED SESSION

- A. With respect to every item of business to be discussed in closed session, pursuant to Government Code Section 54957
 - 1. Confidential/Personnel Matters

There was no closed session or action to report.

NEXT MEETING and ADJOURNMENT

The next regular meeting of the Personnel Commission is scheduled January 12, 2021 at 5:30 PM in Room 125 at the Site 18 location.

On a motion by Commissioner Speights and second by Commissioner Duren, with Commissioner Thompson voting yes, the meeting adjourned at 6:20 PM.

Respectfully submitted,

Mary Theus

Director, Personnel Commission

APPROVED:		
	Dale Speights, Chairperson	
	Kathleen Duren, Vice Chairperson	

Deneese Thompson, Commissioner





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www.palmdalesd.org

Kathleen Duren, Commissioner Deneese Thompson, Commissioner Dale Speights, Commissioner Mary Theus, Director

Classified Update for December 8, 2021

Testing Status:

Bilingual/ECE Teacher Assistant

Written exam 11/19/21

Maintenance Worker II

Written exam 12/6/21; QAI pending

Paraeducator Moderate to Severe

Written exam 11/30/21

Parent/Community Liaison

Performance/written exam 11/2, 11/4/2021; QAI pending

Senior Payroll Clerk

Performance/written exam 12/2/21; QAI pending

Special Education Instructional Asst.

Written exam 11/17, 11/30/21

Postings:

AVID Tutor (Casual)

Continuous

Benefits/Payroll Clerk

Closes 12/16/2021

Bilingual ECE Teacher Assistant

Continuous

ECE Nutrition Facilitator

Closes 12/16/2021

ECE Teacher Assistant

Continuous

Family Health Provider

Closes 12/8/2021

Health Assistant/LVN

Closes 12/15/2021

Internet and Media Communications Spec.

Closes 12/9/2021

Math Tutor (Casual)

Continuous

Classified Update Page 2

Mental Health-Intensive Case Manager

Closes 12/8/2021

Occupational Therapist

Continuous

Paraeducator-Certified Interpreter I/II

Continuous

Paraeducator/LVN

Closes 12/21/2021

Paraeducator Moderate to Severe

Continuous

Special Education Instructional Assistant

Continuous

DATE

January 12, 2022

REPORT

TO:

Personnel Commission

X ACTION

FROM:

Mary Theus

Director, Personnel Commission

RE:

RATIFICATION OF SUBSTITUTE LIST(S)

STATUS

The testing procedure for establishment of an eligibility list for the classifications on the attached "Substitute/Casual Recruitment Summary Report" have been completed and the list(s) established as presented.

RECOMMENDATION

It is recommended that the eligibility list(s) for the attached classification(s) be ratified.

PALMDALE SCHOOL DISTRICT PERSONNEL COMMISSION January 12, 2022

SUBSTITUTE/CASUAL RECRUITMENT SUMMARY REPORT

Job Classification	Recruitment Open Date	Recruitment Close Date	Written Exam Date	Number of Applicants	Passed MQs invited to test	Exam Participants	Participant No Shows / Declined	Passed Performance	Passed Written	Number on Referral List	Sent Referral List to Human Resources
Substitute Administrative Clerk	11/05/2021	Continuous	12/09/2021, 12/15/2021	39	28	14	14	3	3	3	12/15/2021
Substitute Instructional Assistant	07/08/2021	Continuous	12/15/2021	5	5	1	4	N/A	0	0	N/A
Substitute Paraeducator Moderate - Severe	07/08/2021	Continuous	12/14/2021	4	4	2	2	N/A	2	2	12/14/2021
Substitute Paraeducator – Translator (DHH)	07/08/2021	Continuous	N/A	1	0	N/A	N/A	N/A	N/A	N/A	N/A
Substitute Special Ed Instr. Assistant	07/08/2021	Continuous	12/08/2021	6	5	2	3	N/A	2	2	12/10/2021

I certify the eligibility list process is complete and in compliance with pertinent Education Codes (merit system) and Personnel Commission Rules and Regulations.

Mary Theus, Director

Date

DATE

January 12, 2022

REPORT

TO:

Personnel Commission

X ACTION

FROM:

Mary Theus

Director, Personnel Commission

RE:

RATIFICATION OF ELIGIBILITY LIST(S)

STATUS

The testing procedure for establishment of an eligibility list for the classifications on the attached "Classified Recruitment Summary Report" have been completed and the list(s) established as presented.

RECOMMENDATION

It is recommended that the eligibility list(s) for the attached classification(s) be ratified.

Palmdale School District Personnel Commission

January 12, 2022

CLASSIFIED RECRUITMENT SUMMARY REPORT

Job Classification	Recruitment Open Date	Recruitment Close Date	Written Exam Date	QAI Date	Number of Applicants	Passed MQs invited to test	Exam Participants	Participant No Shows / Declined	Passed Performance	Passed Written	Passed QAI	Number Eligible	List Effective Date	List Expiration Date	Merged *Yes/No	Total # of Ranks
Crossing Guard	11/23/2021	Continuous	12/13/2021	N/A	26	19	8	11	N/A	7	N/A	7	12/16/2021	12/15/2022	*Yes	8
Senior Payroll Clerk	11/03/2021	11/24/2021	12/2/2021	12/13/2021	38	17	11	6	7	6	6	6	12/14/2021	12/13/2022	No	6

^{*}Only new eligibles have the expiration date of the merged eligibility list; previous eligibles maintain the original expiration date.

I certify the eligibility list process is complete and in compliance with pertinent Education Codes (merit system) and Personnel Commission Rules and Regulations.

Mary Theus, Director Date

DATE

January 12, 2022

REPORT

TO:

Personnel Commission

X ACTION

FROM:

Mary Theus

Director, Personnel Commission

RE:

NULLIFICATION OF ELIGIBILITY LIST(S)

STATUS

The eligibility list(s) for the following classifications have expired or have insufficient ranks remaining.

Job Classification	Effective Date	Expiration Date
Crossing Guard	11/02/2021	11/01/2022

RECOMMENDATION

It is recommended that the eligibility list(s) stated above be nullified.

DATE January 12, 2022 REPORT

TO: Personnel Commission X ACTION

FROM: Mary Theus

Director, Personnel Commission

RE: RATIFICATION OF TRANSFER(S)

STATUS

As provided for in the Personnel Commission Rules and Regulations and the Collective Bargaining Agreement, the Personnel Commission shall ratify transfers.

RECOMMENDATION

It is recommended that the Personnel Commission ratify the transfer(s) included as "Change of Status" from the Board Agenda.

	Employee Name	Effective Date	Classification(s)	Comments
a.	Cabasug, Sapphire L.	11/15/2021	Paraeducator Moderate to Severe, from (PDC) to (PDC) 7.0 hrs/182 days	Reassignment to same site; elimination of position Replacement for Brandy Weir
b.	Castillo, Oscar M.	11/08/2021	From Substitute Administrative Clerk, to Administrative Clerk I (D.O.) 5.75 hrs/10 mo.	Replacement for Susan Phanhsy
C.	Ennis, Teresa	12/06/2021	From Project/Curr. Center Clerk (Ed Svcs) 3.5 hrs/10 mo., to Personnel Admin. Clerk (HR) 8.0 hrs/12 mo.	Promotion Replacement for Cintya Anderson
d.	Estrada, Petronila	11/02/2021	Paraeducator Moderate to Severe, from (BV) to (BS) 6.5 hrs/182 days	Reassignment due to elimination of position Growth position
e.	Garcia, Alfonso	11/30/2021	Custodian I, from (CH) to (OC) 8.0 hrs/182 days	Voluntary Transfer Replacement for Vincent Robbins
f.	Guerrero, Karen	11/18/2021	From ECE Teacher Assistant (OC) to Bilingual ECE Teacher Assistant (OC) 5.75 hrs/185 days	Voluntary lateral transfer Growth position
g.	Hernandez, Crystal	11/08/2021	From Child Nutrition Assistant I (TW), to Child Nutrition Cashier (TW) 3.0 hrs/182 days	Voluntary lateral transfer Replacement for Serena Flores
h.	Holt, Keenan I.	11/09/2021	Custodian I, from (QV) 5.75 hrs/12 mo, to (Innov. Acad.) 8.0 hrs/12 mo.	Increase by seniority
i.	Hopson, LaShawn M.	11/08/2021	From Substitute Paraeducator Moderate to Severe, Sub. Special Ed. Instr. Asst., and Sub Paraeducator Translator, to Paraeducator Translator (PLP) 6.5 hrs/182 days	Replacement for Kayla Mueller
j.	Juarez, Joycee E.	11/03/2021	From Bilingual Typist Clerk (ECE) 5.75 hrs/10 mo., to Accounting Clerk II (ECE) 8.0 hrs/12 mo.	Promotion Growth position
k.	Lopez, Briseida M.	11/18/2021	Bilingual ECE Teacher Assistant, from (YU) to (YU), 5.75 hrs/182 days	Voluntary transfer Replacement for Jessica Albarran
I.	Ortiz, Andrea	12/06/2021	From Bilingual Administrative Secretary (SESS) to Administrative Secretary (SELPA) 8.0 hrs/12 mo.	Voluntary lateral transfer Replacement for Lisa Reasoner
m.	Martinez-Avila, Christy M.	11/15/2021	From Special Education Instructional Assistant I (DW) 5.75 hrs/182 days, to Paraeducator Moderate to Severe (BV) 5.75 hrs/182 days	Promotion Growth position
n.	Rashid, Rasheeda M.	11/29/2021	From Paraeducator Moderate to Severe (PDC) 7.0 hrs/182 days, to Health Assistant LVN (PACS) 8.0 hrs/11 mo.	Promotion Growth position
0.	Regin-Ramos, Gloria Ö.	11/29/2021	From Substitute Administrative Clerk, to Bilingual Typist Clerk (QV) 5.75 hrs/182 days	Replacement for Claudia I. Lopez

	Employee Name	Effective Date	Classification(s)	Comments
p.	Soto, Edgar R.	12/01/2021	From Custodian I (QV) 8.0 hrs/12 mo., to Grounds/Utility Maintenance Worker II (M&O) 8.0 hrs/12 mo.	Promotion Growth position
q.	Watson De Chavez, Hilda	11/18/2021	Bilingual ECE Teacher Assistant, from (Site 18) to (PT), 5.75 hrs/185 days	Voluntary transfer Replacement for Deborah Davis-Frey
r.	Welch, Keisha	11/17/2021	Custodian I, from (SW) 5.75 hrs/12 mo., to (SW) 8.0 hrs/12 mo.	Increase by seniority Replacement for Artemio Mondragon
S.	Zepeda, Estella	11/18/2021	Noon Duty/Campus Assistant, from (SH) to (PACS) 3.5 hrs/182 days	Voluntary transfer Growth position

DATE

January 12, 2022

X

REPORT

TO:

Personnel Commission

ACTION

FROM:

Mary Theus

Director, Personnel Commission

RE:

Approve Revision to Personnel Commission Rules and Regulations

CHAPTER 4, SECTION 4, ITEM 6.18 - TRANSFER

BACKGROUND

A review of the Personnel Commission Rules and Regulations is ongoing. Such review is to clarify definitions, delete obsolete language, adhere to changes in the Collective Bargaining Agreement and/or other applicable laws.

STATUS

A first reading of the proposed revision was conducted by the Commission at its November 10, 2021 meeting, with a second reading at the December 8, 2021 meeting. Having heard only Commission input regarding this item, the revised language is presented for adoption.

RECOMMENDATION

It is recommended that the Personnel Commission adopt the revision to Personnel Commission Rules and Regulations Chapter 4, Section 4, Item 6.18 as presented.

SECTION 4 CHANGE IN POSITION OR CLASSIFICATION

ITEM 6.18 TRANSFER

A. Definition of Transfer

A transfer is the reassignment of an employee without examination to an available position in the same class in a different department or job site or to a similar or related classification within the same salary range. Any transfer of a permanent employee shall be made only with the ratification of the Personnel Commission.

B. Voluntary Transfer

Transfer requests may be submitted at any time, subject to the availability of positions and the qualifications of applicants. Permanent employees who have requested transfer shall be considered based upon, but not limited to, job performance, qualifications, and the needs of the District.

- 1. Transfers shall be made without change in pay rate, anniversary date, and accumulated leave balances.
- 2. Final selection for transfer is at the sole discretion of the District. Employees in probationary status are not eligible to be considered for voluntary transfers.

C. Administrative Assignment (Involuntary Transfer)

The District retains the right in accordance with these rules to transfer staff for the good of the service at any time such assignment is in the best interest of the District, provided that such action is not taken for punitive or preferential reasons.

- 1. An employee who is involuntarily transferred shall be notified of the transfer within five (5) work days of the District's decision, and shall be granted a conference with the District designee and immediate supervisor to discuss the rationale(s) for the administrative reassignment.
- 2. Administrative assignments shall not be used as a means to circumvent interview procedures.

D. Lateral Transfer

A lateral transfer is the reassignment of an employee from one position to a position in the same class or related class with the same salary range or salary rate.

An employee may request a lateral transfer or be administratively assigned from the current position to another position in a related class. The determination of whether classes are sufficiently related to permit transfer between them shall be made by the Personnel Commission.

The following factors shall be considered in determining whether classes are sufficiently related for lateral transfer: a) similarity of duties, b) minimum qualifications, c) examination content, d) occupational group, and e) promotional field (above and below). In general, more latitude in transfers is permitted:

- 1. As the employee's seniority in the classified service increases.
- 2. When the transfer request is based on reclassification, impending layoff, or for reasons of disability.
- 3. When the employee meets the minimum requirements for the classification.

E. Probationary Period

A permanent employee who transfers to a position in a classification in which a probationary period has not been served previously, shall be considered probationary in that classification for a period of 130 work days in paid status. At any time during the probationary period, an employee may be returned (transferred) to the former classification without the right of appeal, unless such action results in layoff, demotion or reduction in assigned time. In the latter cases, the employee will have the same appeal rights as a permanent employee who is demoted or dismissed.

F. Seniority Credit

Transfers shall have no adverse impact upon the employee's seniority.

- 1. When transfers are between positions in the same class, the employee shall retain full seniority in that class.
- 2. When transfers are lateral or administratively assigned to a position in a related class in accordance with these rules, the employee shall not receive seniority credit in the new classification for service in the former classification; however, the employee shall accrue and maintain seniority in the new classification.
- 3. Seniority in the classified service shall be retained.
- G. Transfer shall not be used as a device to alter the effects of impending layoff, although employees whose positions are to be eliminated may transfer to other classifications (where vacancies exist) as this rule contemplates.

H. Submission for Request for Transfer

An employee may request a transfer to a vacant position by submitting a request for transfer electronically on the approved form to the Personnel Commission at any time. Requests shall be submitted during the initial posting period; however, can be submitted at any time, regardless of current posting and/or opening. Transfer requests submitted prior to a position vacancy shall be considered submitted during the initial posting period.

PALMDALE SCHOOL DISTRICT

PERSONNEL COMMISSION

AGENDA ITEM

DATE

January 12, 2022

___ REPORT

TO:

Personnel Commission

X ACTION

FROM:

Mary Theus

Director, Personnel Commission

RE:

APPROVAL OF ATTENDANCE - 2022 CSPCA 50th ANNUAL CONFERENCE

BACKGROUND

In order to keep apprised of necessary mandates, the Personnel Commission and staff attend an annual conference for the California School Personnel Commissioners Association (CSPCA). The Personnel Commission has sponsored the attendance of a CSEA executive board member as well.

STATUS

The 2022 CSPCA Conference will be held in Monterey, California at the Monterey Marriott Hotel, starting Sunday, March 6, 2022 through Tuesday, March 8, 2022. The early bird registration fee is \$699/person. Registration increases to \$799/person beginning January 15, 2022. The hotel rate is \$209/night plus applicable taxes and fees.

RECOMMENDATION

It is recommended that the Personnel Commission approve attendance for interested Commissioners and staff, and consider funding the registration for one CSEA executive board member, as designated by the CSEA President.

DATE January 12, 2022 <u>X</u> REPORT

TO: Personnel Commission ACTION

FROM: Mary Theus

Director, Personnel Commission

RE: QUARTERLY REVIEW OF OPERATIONAL EXPENSES

BACKGROUND

The annual budget of the Personnel Commission is approved by May 30th of each year in accordance with - Education Code section 45253. Operational expenses processed are shown by object code.

STATUS

The quarterly expenses by object code from July 1, 2021 through December 31, 2021 are provided for review.

Personnel Commission Operating Budget - FY 2021/2022

Expenses for the period of 07/1/2021 - 12/31/2021

Sch Loc	Description	Budget	Expenditure	Encumbrance	Total Obligated	Remaining Balance
2300000	Supplies - Buyout	5,000.00	1,957.78	744.66	2,702.44	2,297.56
8200000	Supplies - Custodian	1,500.00	0.00	0.00	0.00	1,500.00
2300000	Supplies - Technology	600.00	0.00	0.00	0.00	600.00
8200000	Water - Bottled	1,000.00	136.98	215.16	352.14	647.86
2300000	Equip - Tech Non Cap	3,600.00	0.00	0.00	0.00	3,600.00
2300000	Mileage	500.00	0.00	0.00	0.00	500.00
2300000	Travel & Conference	12,430.00	0.00	0.00	0.00	12,430.00
2300000	Dues & Memberships	4,350.00	4,100.00	0.00	4,100.00	250.00
2300000	Direct Costs - Printing	520.00	0.00	0.00	0.00	520.00
2300000	Direct Costs - Call Out	1,000.00	107.02	0.00	107.02	892.98
2300000	Direct Costs - Mailing	600.00	127.72	0.00	127.72	472.28
2300000	Advertising	2,000.00	1,368.00	158.00	1,526.00	474.00
2300000	Legal	40,000.00	0.00	0.00	0.00	40,000.00
2300000	Software Support	32,700.00	30,937.24	0.00	30,937.24	1,762.76
2300000	Consultants	2,000.00	0.00	0.00	0.00	2,000.00
2300000	Other Operating Services	800.00	250.00	450.00	700.00	100.00
	TOTAL S.	409 600:00	39 094 74	4 567 99	40 550 50	68,047.44
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